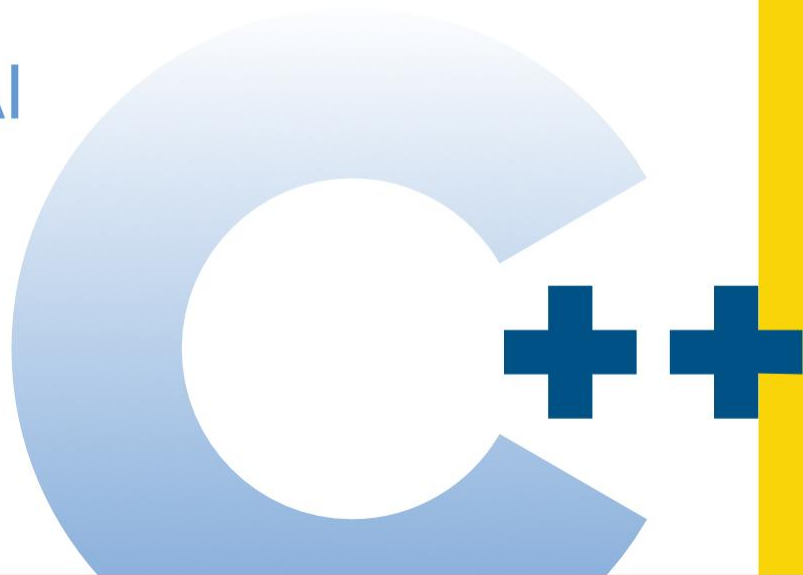


Three vertical squares in black, yellow, and red are positioned to the left of the speaker's name.

# Herb Sutter

C++: Growing in a world  
of competition, safety, and AI



# C++ in 2026

C++ growth, fueled by our insatiable hunger for compute

C++ perspective on structural global changes now in progress

- Power**            Record-shattering 2026 CapEx
- Security**        Toto, we're not in 2021 anymore
- AI**                Software engineering cost impact (and non-impact)

# Programming is a hot market (SlashData, 2025)

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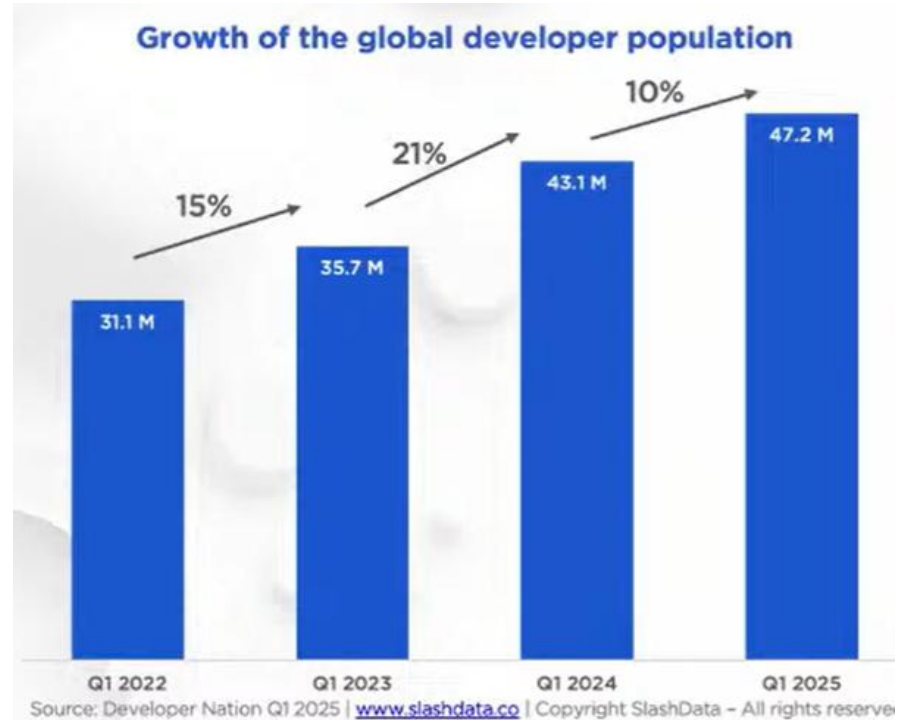
**Human programmers are in long-term high-growth demand**

Other sources have consistent numbers

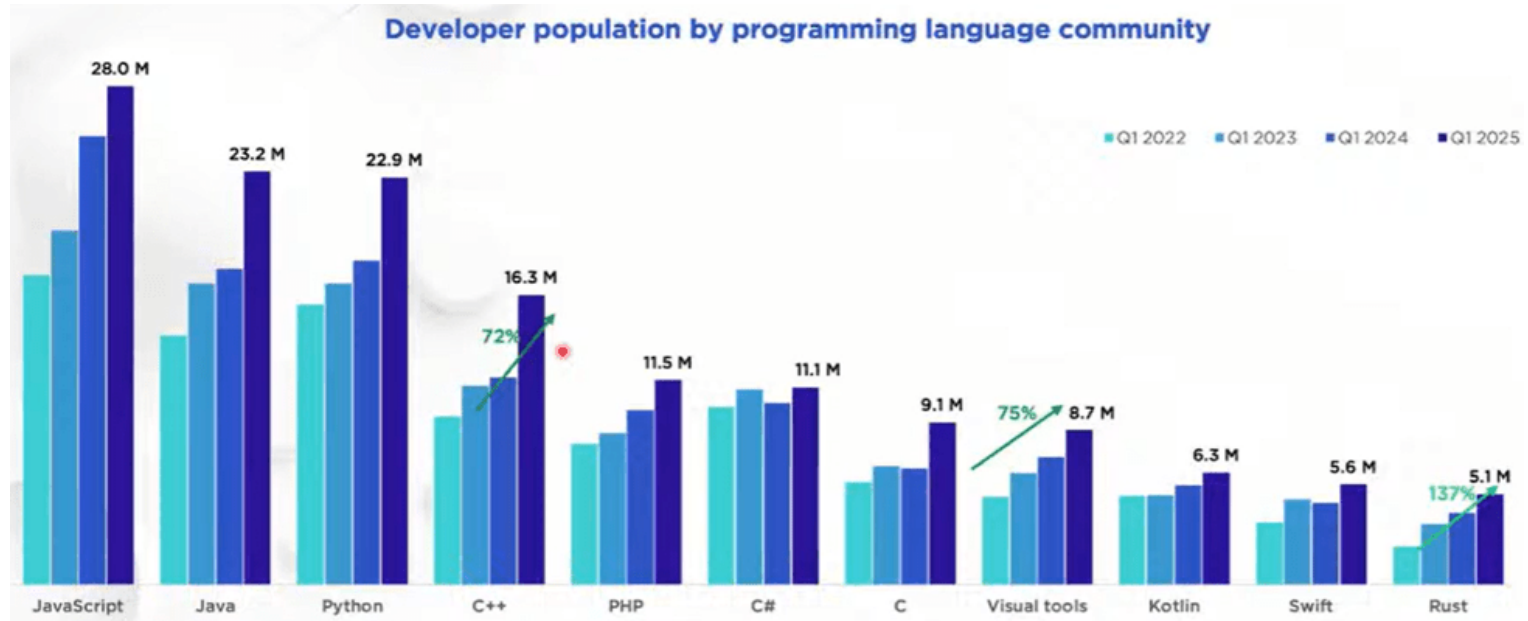
IDC: forecasts >57M devs by 2028

JetBrains: similar numbers counting only professional devs (not students or hobbyists)

AI is not changing this;  
more on that later



# Programming is a hot market (SlashData, 2025)



There are more C++ developers than the #1 language had 4 years ago  
C++ (and Python and Java each) added as many devs in 1 year than total Rust devs

# Why?

---

Q: Why have **C++ and Rust** been the fastest-growing major programming languages from 2022 to 2025?

A: Throughout the history of computing, **our demand for solving ever-larger computing problems consistently outstrips our ability to build greater computing capacity**, with no end in sight

⇒ long-term demand for “most performance from available hardware”

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<b>AI</b>	Software engineering cost impact (and non-impact)

## #2 compute constraint: Chips (CPUs, GPUs, RAM)

---

Leading-edge chip manufacturers can sell every part they can make

**NVIDIA** Now the world's most valuable company & TSMC top customer

**TSMC** Now the world's greatest single point of failure (and "brake")

C.C. Wei, TSMC Chairman & CEO (TSMC earnings call, Jan 15, 2026):

*I spent a lot of time in the last three-four months talking to my customers and then customers' customers. ... **Can the semiconducting industry [keep strong growth] for three four five [more] years ... ? I will tell you the truth – I do not know. But I look at the AI, it looks like, it is going to be, like, endless. I mean, that's for many years to come.***

2025 CapEx  
TSMC  
→ **\$41bn**

2026 CapEx  
TSMC  
→ **\$56bn**

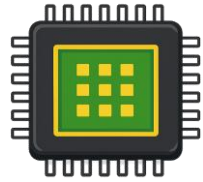
# But...

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... did you notice the OpenAI deal announcements pattern?

2023 - 2024:

expressed in terms of access to **NVIDIA GPUs**



mid/late 2025:

all expressed in terms of access to **gigawatts**

|| datacenter capacities primarily measured in **GW**



# #1 compute constraint: Power

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Amy Hood, Microsoft CFO (MSFT earnings call, October 29, 2025):

*"[Azure] were short the ... **power** ... Those are very long-lived assets... 15 to 20 years"*

Andy Jassy, Amazon CEO (AMZN earnings call, October 30, 2025):

*"[AWS added] more than 3.8 GW of **power** in the past 12 months ... now double the power capacity that AWS was in 2022, and we're on track to double again by 2027."*

Jensen Huang, NVIDIA CEO (NVDA earnings call, November 19, 2025):

*"1 GW data centers [means] 1 GW of **power**. ... That 1 GW translates directly. Your **performance per watt** translates directly, absolutely directly, to your revenues."*

Rene Haas, ARM CEO (Stratechery interview, March 26, 2026):

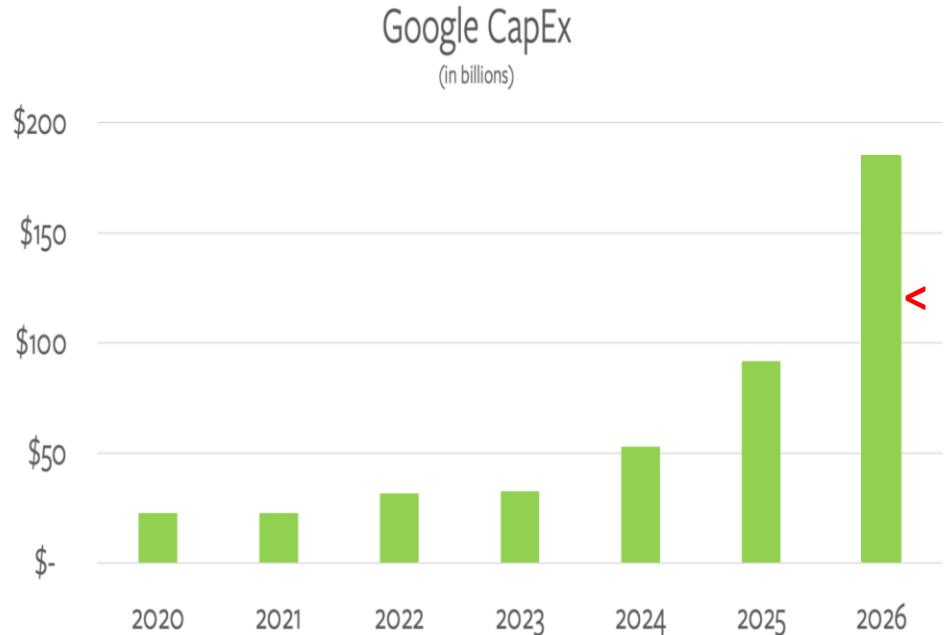
*"Performance-per-watt, period."*

# News flashes: February 2026

## 2026 CapEx projection (GOOGL earnings call, February 4, 2026)

Ben Thompson, Stratechery:  
*“The headline here is the massive CapEx guide, the top end of which is a stunning \$65.5 billion more than Wall Street expected; for context that \$65.5 billion “miss” is \$13 billion more than Google spent on CapEx in 2024”*

And more than... 2026 CapEx TSMC  
→ \$56bn

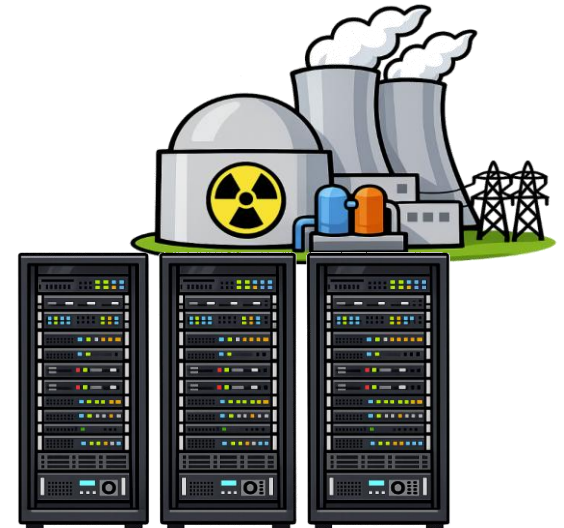


# News flashes: February 2026

2026 CapEx projection (GOOGL earnings call, February 4, 2026)

2026 CapEx  
TSMC  
→ \$56bn

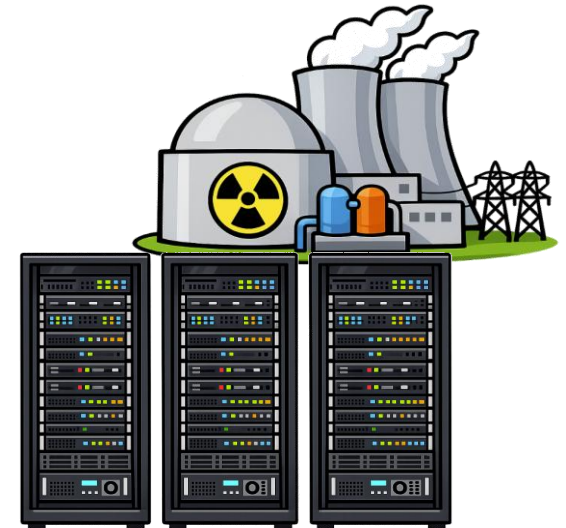
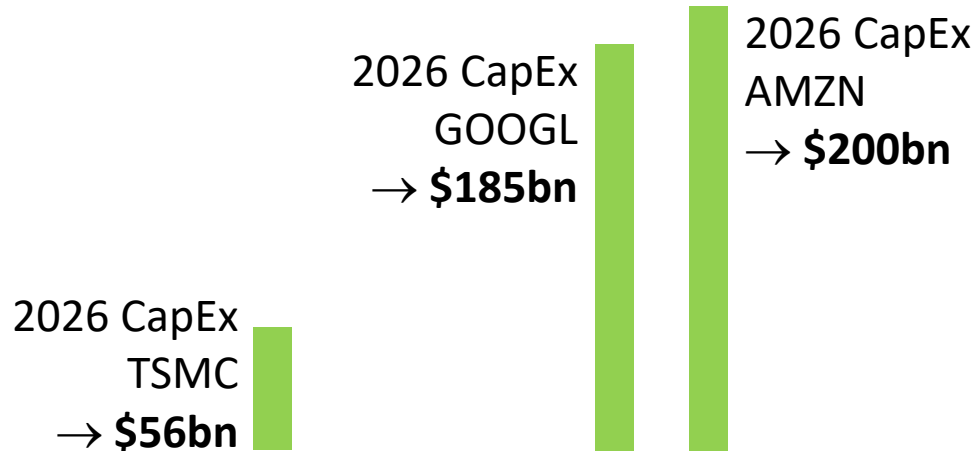
2026 CapEx  
GOOGL  
→ \$185bn



# News flashes: February 2026

2026 CapEx projection (GOOGL earnings call, February 4, 2026)

2026 CapEx projection (AMZN earnings call, February 5, 2026)



# 2026 CapEx projections: Side by side

2026 CapEx  
TSMC  
→ **\$56bn**

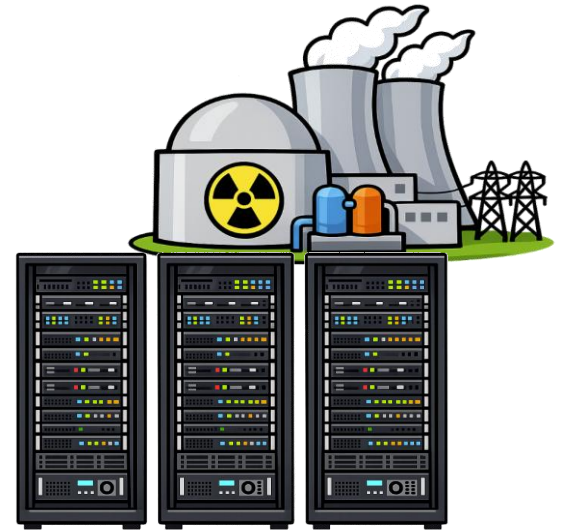


→ **\$700+ bn**  
2026 CapEx  
GOOGL  
+ AMZN  
+ MSFT  
+ META  
+ ORCL

→ **\$624 bn**  
2026  
national  
budget  
Germany

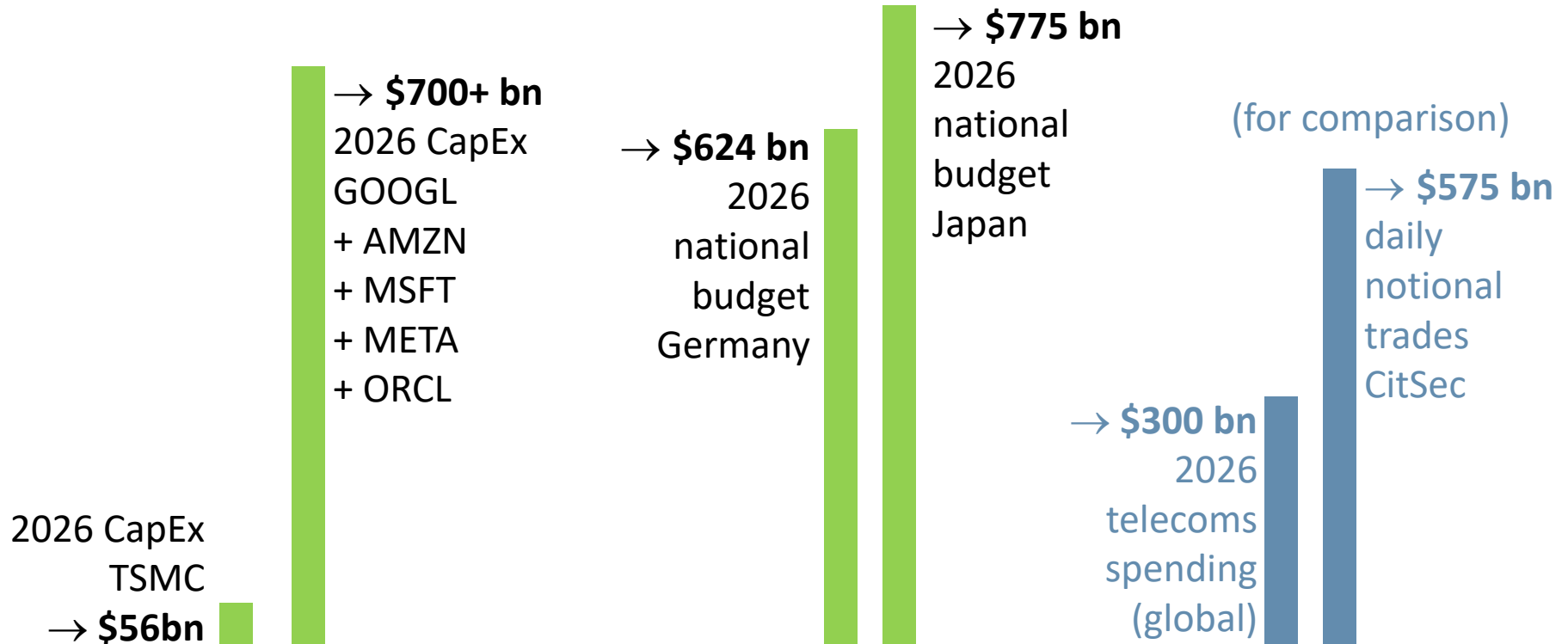


→ **\$775 bn**  
2026  
national  
budget  
Japan



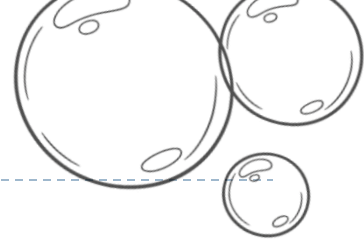
# 2026 CapEx projections: Side by side

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# Aside: Good & bad bubbles

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## Losers

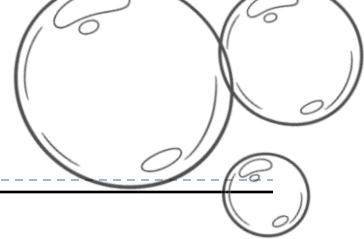
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1630s: Tulip mania	Speculators
1800s: U.S. railroads	Panics of 1873 & 1893
1920s: Stock mania	<b>Decade-long recession</b>
1990s: Dot-com	Speculators
2000s: Subprime, MBS	<b>Homeowners, pensioners</b>

---

# Aside: Good & bad bubbles

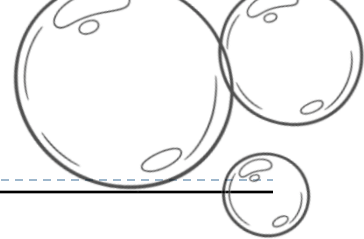
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	<b>Losers</b>	<b>Durable gains</b>
1630s: Tulip mania	Speculators	None
1800s: U.S. railroads	Panics of 1873 & 1893	
1920s: Stock mania	Decade-long recession	None
1990s: Dot-com	Speculators	
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---

# Aside: Good & bad bubbles



	Losers	Durable gains
1630s: Tulip mania	Speculators	None
1800s: U.S. railroads	Panics of 1873 & 1893	Transcontinental freight rail
1920s: Stock mania	Decade-long recession	None
1990s: Dot-com	Speculators	Land & cell internet buildout
2000s: Subprime, MBS	Homeowners, pensioners	None

**Key** Is there **coordinated building of durable value** that wouldn't be built otherwise?

**AI** Might be a bubble: If so, losers would be stuck with chips @ ~5yr depreciation

Either way: Building durable **power capacity** @ ~15-20yr depreciation, especially **clean nuclear** (*caveat: short-term it's driving a gas boom*)



# So: Why is C++ still so relevant?

---

Perf/W is an enduring metric

**Also: C++ keeps evolving** to stay relevant to modern hardware and software

**C++26: More SIMD types** for intra-CPU vector parallelism

**C++26: `std::execution`** for general CPU/GPU concurrency and parallelism

## Including important workloads

**Datacenter/cloud:** Power and compute have been the major costs for cloud software for as long as there has been cloud software

**Low-latency** (not just games): The world's financial systems are largely built on C++

**AI:** If you're doing AI you're using CUDA (or TF or similar), directly or indirectly, and therefore you're probably writing or running C++

For general-purpose AI, most high-perf deployment and inference is implemented in C++, even if accessed via higher-level code in other languages

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**Power**

Record-shattering 2026 CapEx

**Security**

Toto, we're not in 2021 anymore

**AI**

Software engineering cost impact (and non-impact)

# Recall: The winter of 2020-2021

“C (and C++) code has vulnerabilities” known for decades.

*Regulators* started caring because of ransomware

**Oct 2020: 100s of U.S. hospitals** targeted by ransomware cyberattacks  
— in the fall 2020 COVID spike + weeks/days before the election

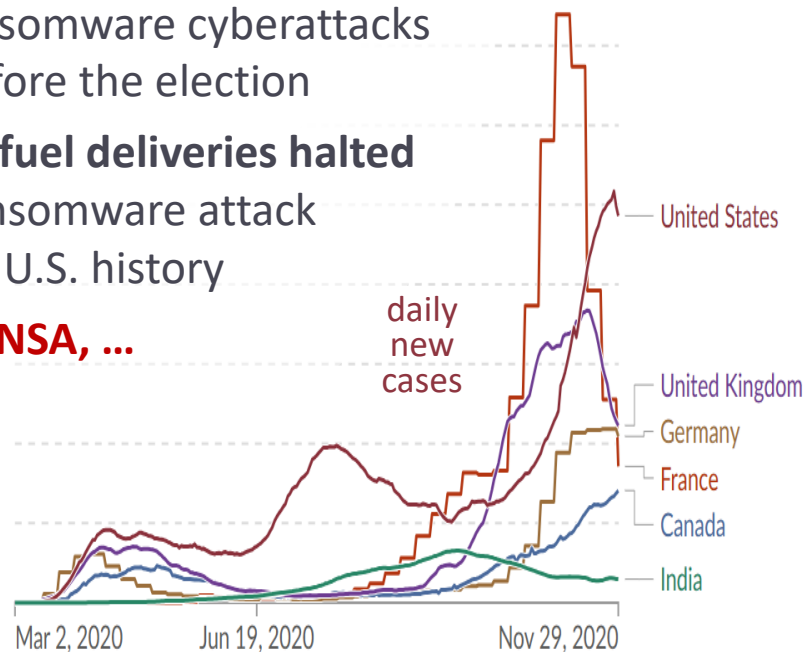
**May 7, 2021: Colonial Pipeline gasoline and jet fuel deliveries halted & emergencies declared in 17 states + DC** — ransomware attack is the largest cyberattack on oil infrastructure in U.S. history

**May 12, 2021: Exec Order 14028 → NIST, CISA, NSA, ...**

**That was 5 years ago**

*We have been hardening our software*

*Now: memory safety exploits less severe, less common, and more \$\$\$ for attackers...*



# MITRE “Most Dangerous Software Weaknesses”

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## 2023 Top 10

[cwe.mitre.org/top25/archive/2023/2023\\_top25\\_list.html#tableView](https://cwe.mitre.org/top25/archive/2023/2023_top25_list.html#tableView)

1	Out-of-bounds Write
2	Cross-site Scripting
3	SQL Injection
4	Use After Free
5	OS Cmd Injection
6	Improper Input Validation
7	Out-of-bounds Read
8	Restricted Path Traversal
9	Cross-Site Req. Forgery
10	Dangerous File Upload

Q: Which of these  
are related to  
**programming  
language safety?**

# MITRE “Most Dangerous Software Weaknesses”

## 2023 Top 10

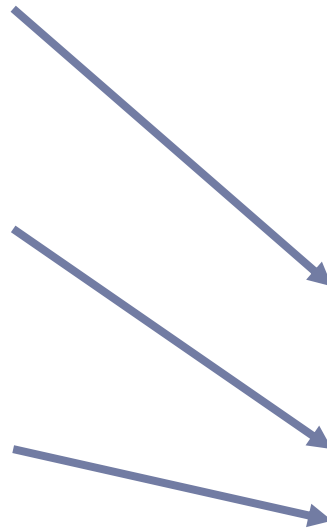
[cwe.mitre.org/top25/archive/2023/2023\\_top25\\_list.html#tableView](https://cwe.mitre.org/top25/archive/2023/2023_top25_list.html#tableView)

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## 2025 Top 10

[cwe.mitre.org/top25/archive/2025/2025\\_cwe\\_top25.html#tableView](https://cwe.mitre.org/top25/archive/2025/2025_cwe_top25.html#tableView)

1	Cross-site Scripting
2	SQL Injection
3	Cross-Site Req. Forgery
4	Missing Authorization
5	<b>Out-of-bounds Write</b>
6	Restricted Path Traversal
7	<b>Use After Free</b>
8	<b>Out-of-bounds Read</b>
9	OS Cmd Injection
10	Code Injection



# Attackers go after the **slowest** in the herd

---



Yes, some vulnerabilities are about language memory safety...

**Only 3 of 10** MITRE “Most Dangerous,” and dropping  
C++26’s hardened standard library addresses 2 of the 3:  
**bounds-checks** the most widely used bounded operations

... **but most attacks are not about language weaknesses...**

See the **other 7 of 10** MITRE’s “Most Dangerous”

We *have* been hardening our software... 0-day cost: \$000s → **\$000,000s**

CrowdStrike 2025 Global Threat Report: **“79% of detections were malware-free...”**

... **and increasingly not about software at all**

**“... 442% growth in vishing operations between the first and second half of 2024.”**

Sad fact: Hundreds of thousands of people in forced labor in criminal call centers

# Attackers go after the **slowest** in the herd



Yes, some vulnerabilities are about language memory safety.

Only 3 of 10 MITRE “Most Dangerous”  
C++26’s hardened standard library  
bounds-checks the most widely used

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See the other 7 of 10 MITRE’s “Most Dangerous”  
We have been hardening our software  
CrowdStrike 2025 Global Threat Report

... and increasingly not about software

“... 442% growth in phishing operations”

Sad fact: Hundreds of thousands of

**Cybercriminal with \$10M budget, 2026 edition:**

“Why **buy 10 0-days** ...

... when I can **spend way less** exploiting XSS /  
SQL injection / XSRF / Missing Auth ...

... or could **spend the same to staff a SE Asia call center** to do voice phishing + text/chat scams + romance/investment scams + live password reset request calls + ... ?”

# Attackers go after the **slowest** in the herd



Changing a cost by **1000×**  
structurally changes the  
whole market

The whole point of memory  
safety hardening has always  
been **to raise the cost of  
memory safety exploits**

... which pushes the need to  
harden to the next slowest  
animals, so better go work  
on those next

Cybercriminal with \$10M budget, 2026 edition:

*“Why **buy 10 0-days** ...*

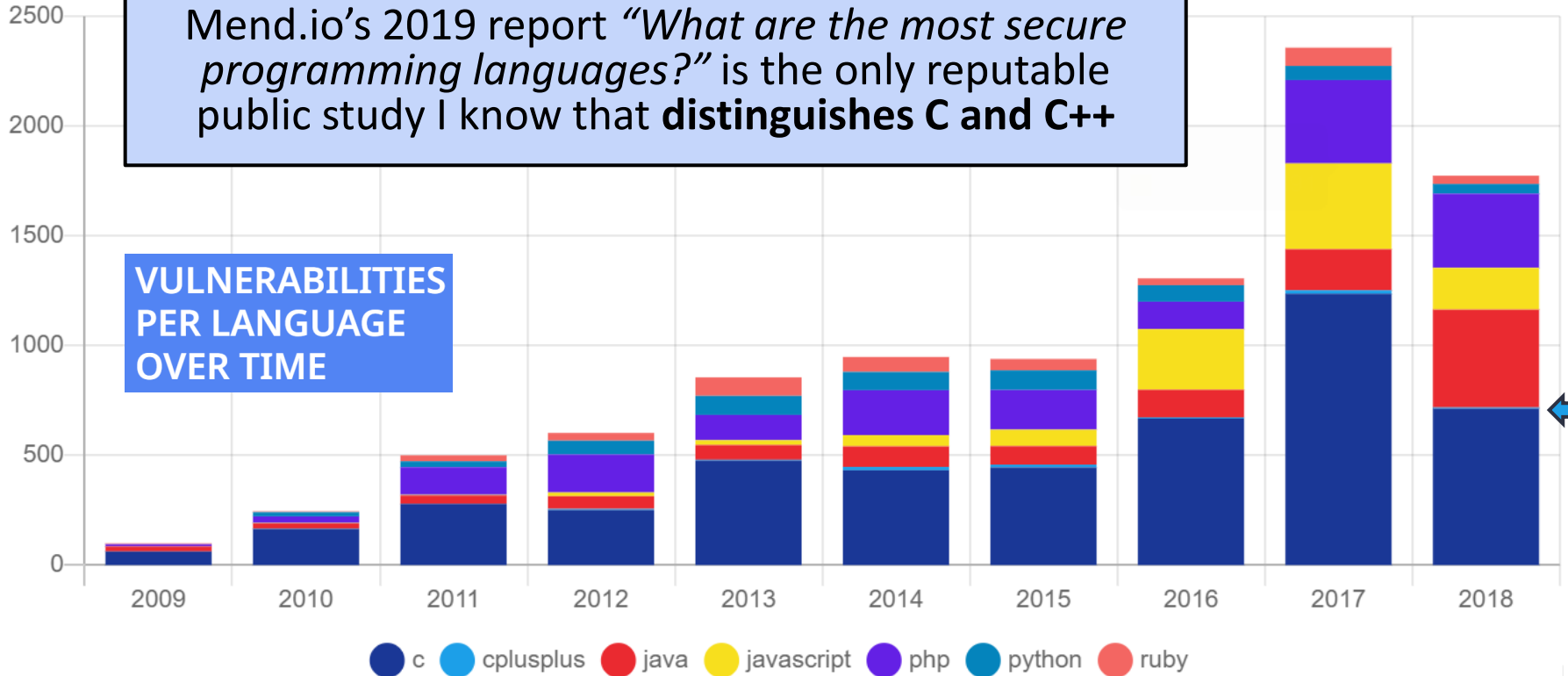
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*... or could **spend the same to staff a SE Asia call  
center** to do voice phishing + text/chat scams +  
romance/investment scams + live password reset  
request calls + ... ?”*

Even for memory safety, **the problem is with C**

Mend.io's 2019 report "*What are the most secure programming languages?*" is the only reputable public study I know that **distinguishes C and C++**

VULNERABILITIES  
PER LANGUAGE  
OVER TIME



[www.mend.io/most-secure-programming-languages/](http://www.mend.io/most-secure-programming-languages/)  
[www.mend.io/blog/is-one-programming-language-more-secure/](http://www.mend.io/blog/is-one-programming-language-more-secure/)

# C++26 contains even more improvements...

---

More **init memory safety**: Reading uninit locals is not undefined

To opt out, use `[[indeterminate]]`

More **bounds memory safety**: Hardened standard library

Covers most popular bounded ops (`vector`, `string`, `span`, `string_view`, ...)

ACM Queue, November 2025: [queue.acm.org/detail.cfm?id=3773097](https://queue.acm.org/detail.cfm?id=3773097)

Deployed on Apple platforms (incl. WebKit), nearly all Google services (100s MLOC, incl. Chrome), avg. +0.5%/+0.3% space/speed overhead

*“Actually it’s going to be super easy, barely an inconvenience”*

Rebuild as C++26  
⇒ code is X% safer

More **functional safety**: Contracts (`pre`, `post`, `contract_assert`)

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**AI**                Software engineering cost impact (and non-impact)

# AI: New tools (always) change the cost landscape

---

**Drudgery is much cheaper:** Good commit messages, refactoring to use a similar API, already-known data structures and algorithms

**Long-tail shallow bugs/features are cheaper + deterministic:**

Things we wouldn't fix because of opportunity cost + uncertainty

Rare bug can be feasible if 10min prompt + 2h bkgd AI generates a repro

## But: Caveats and tradeoffs

**Creative work isn't cheaper:** Don't know how to automate with AI

**Strategic work can be choked out:** Diving into 100s of long-tail shallow backlog items is time not spent on "big rocks" AI can't deliver

**Evaluating generated code has a human cost:** Good enough? scalable? correct? usable? submarine issues? — Fundamental + not automatable

**Most ongoing cost is in code maintenance:** Generating lots of "good enough" code faster piles up the hidden cost of long-term technical debt



# Predicted

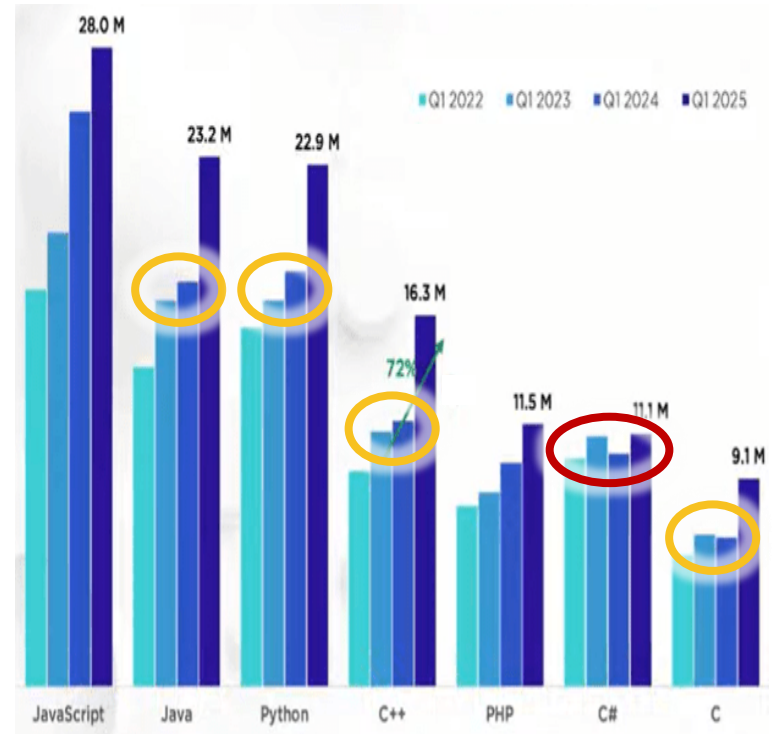
Jul 2023: Emad Mostaque, Stability.AI CEO

*There will be **no programmers** in five years.*

Mar 2025: Dario Amodei, Anthropic CEO

*I think we will be there in three to six months, where **AI is writing 90% of the code**. And then, in 12 months, we may be in a world where **AI is writing essentially all of the code***

# Actual



## Predicted

Jul 2023: Elman Mostaque, Stability.AI CEO  
*There will be **no programmers** in five years.*

Mar 2025: Dario Amodei, Anthropic CEO  
*I think we will be there in three to six months, where **AI is writing 90% of the code**. And then, in 12 months, we may be in a world where **AI is writing essentially all of the code***

## What seems likely

Durable long-term demand for human programmers

Esp. who use tools well (incl. AI)

Esp. who get most perf/Watt

Humans won't be replaced en masse, we'll be **more efficient + numerous**

⇒ **Produce more/better software**

Incl. new software that **wouldn't otherwise have been written** (often special-purpose / small / custom)

... Just like with every new tool (remember VB? Excel macros? ...)

# But wait! Disconfirming data ... ?

Feb 27, 2026: Block **cutting 40%** (4k) jobs  
(across company, not specifically programmers)

Jack Dorsey, shareholder letter:

*“[Due to Artificial] Intelligence tools ... a significantly smaller team ... can do more and do it better. ...*

*I don't think we're early to this realization. I think most companies are late. Within the next year, I believe the majority of companies will reach the same conclusion and make similar structural changes. ”*

## Reality check: “AI-washing”

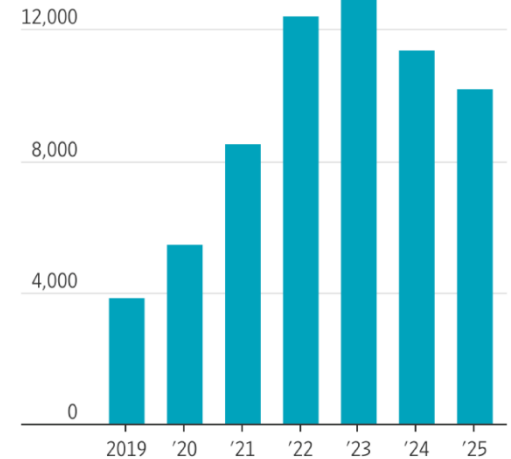
Big tech has just been correcting absurd over-hiring

(Except  – congrats!)



### Block's workforce had surged

#### Block employees, yearly



Note: Full-time employees as of Dec. 31 each year.  
Source: the company

Block's workforce surged during the Covid-19 pandemic as the company built out its Cash App business alongside Square.

# Survey of 1,000 U.S. hiring managers

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Resume.org, “The Great Turnover: 9 in 10 Companies Plan to Hire in 2026, Yet 6 in 10 Will Have Layoffs”  
[tinyurl.com/resume-org-2026](https://tinyurl.com/resume-org-2026)

*“59% admit they emphasize AI when explaining hiring freezes or layoffs because it plays better with stakeholders than citing financial constraints”*



# Some top of mind Qs

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Q: How does AI affect programming language design?

A: Directly expressing intent helps AI (too)

We already do best by evolving languages/libraries to **directly express intent — elevate common patterns** to native operations

Examples: range-for, lambdas, concepts, contracts, metaclasses

What already helps humans & tools ... drum roll ... also helps AI (a tool!)

Consider: **range-for** and **pre/post on function decl**  $\Rightarrow$  human / static analyzer / optimizer / AI doesn't need to reason about the body (e.g., to hoist a bounds check)

Q: Is AI less helpful for new standards / new languages?

A: Not anymore, especially since “o1” reasoning models

Example: Sender-receiver

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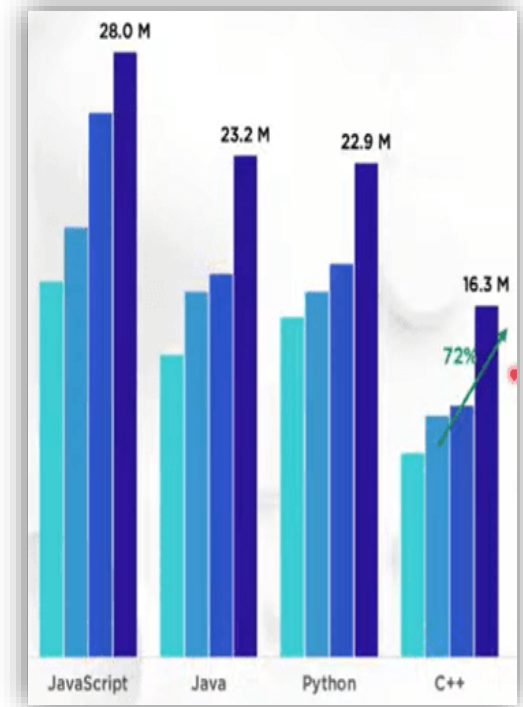
- Power**            Record-shattering 2026 CapEx
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# We're growing gangbusters for a reason

The future is enduringly bright for languages that value “performance per Watt” ... and for human developers

The size of new computing problems we want to solve has routinely **outstripped our computing capacity and human developer supply** for the past 80 years — I know of no reason why that would change in the next 80 years

The list of major **general-purpose** languages that target the durable perf/Watt metric is short: **C, C++, Rust** (DSLs/ASICs/FPGAs will always be used on leading edge)



Three vertical squares in black, yellow, and red are positioned to the left of the speaker's name.

# Herb Sutter

C++: Growing in a world  
of competition, safety, and AI

